







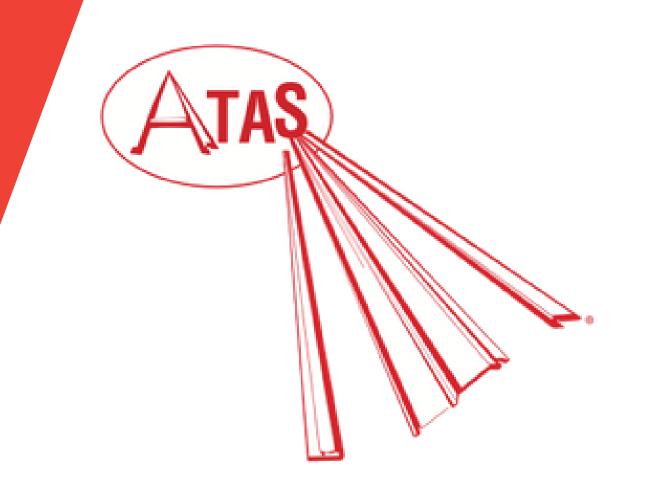




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FAITH-BASED DEVELOPMENT CASE STUDIES

Churches & Affordable Housing Development

Fairfax Presbyterian Church



- Fairfax, VA
 - < 15 miles from Arlington
- Partners
 - Habitat for Humanity of Northern Virginia
 - Building expertise
 - Homestretch
 - Property Management
 - HomeAid
 - Building materials and trades expertise at reduced prices

- Project
 - 10 x 3-bedroom townhomes
- Deal Structure
 - Renewable 75-year lease of a portion of the northeast corner of the church's property (parking lot) to provide affordable land for eight family-owned homes and two transitional homes.

Glebe View @ Fairfax Presbyterian Church

- Project Highlights
 - Appropriate architectural infill
 - Jeffersonian (to match church)
 - 54% open space
 - Shared green area front yard with pergola, solar pathway lights, benches, and landscaping
 - A walking path around church's 8.25 acre property
 - Two new stormwater management facilities
 - Recreation facilities
 - Energy efficient construction & solar panels

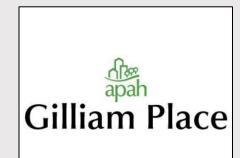


Site plan illustrating the locations of the new townhouses and church parking lot.



Arlington Presbyterian Church

- Arlington, VA
- Partners
 - Enterprise Community Partners
 - \$10,000 early pre-development grant
 - Technical assistance and training
 - Arlington Partnership for Affordable Housing (APAH)
- Project
 - 1.23 acres; 173 units (all accessible)
 - 15 Type-A accessible w/roll in showers
 - Studio, 1, 2, and 3 bedroom
 - All affordable; 40-60% AMI limit
 - Ground floor retail/commercial and civic space



- Deal Structure
 - Land sold to APAH
 - Existing church building torn down
 - APC now worships in ground floor community/civic space
- Funding
 - \$31 million federal Low Income Housing Tax Credit (LIHTC)

Gilliam Place @ Arlington Presbyterian

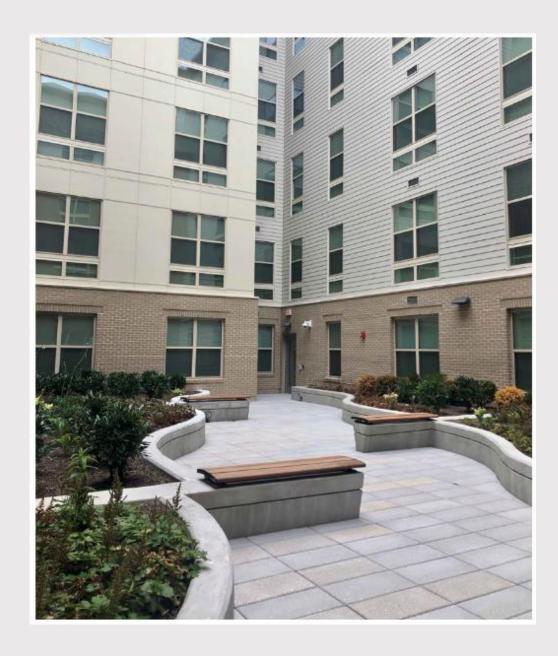
- Project Highlights
 - 6,400 sqft terrace and interior courtyard
 - 8,500 sqft ground floor retail/civic space
 - La Cocina, a bilingual culinary training center and onsite café
 - Below grade parking
 - 6 floors
 - Earthcraft Green Building Certification
 - Rain Garden





Gilliam Place Rental Rate Comparison Chart

Unit Size	No. of Units	Gilliam Place Rent	Maximum LIHTC Rent	Market Rent
Studio	22	\$825-\$1,003	\$850 - \$1,062	\$2,145
1 BR	83	\$825-\$1053	\$910 -\$1,365	\$2,546
2 BR	49	\$949 - \$1,516	\$1,092 - \$1,707	\$3,283
3 BR	19	\$949 - \$1,105	\$1,262	\$4,350
	173			



Gilliam Place Waitlist

Unit Size Applications Available Units

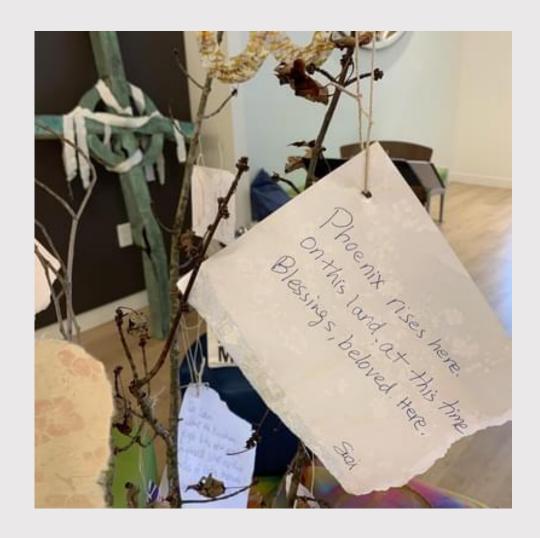
Studio	230	22
1 BR	617	83
2 BR	710	49
3BR	391	19
TOTAL	1,948	173



Impact on Arlington Presbyterian Church

- Clarity of mission/purpose
- Renewed vitality
- Growth (spiritual and numeric)





Shiloh Commons @ Greater Shiloh Church

- Easton, PA
- Partners
 - City of Easton (\$500k)
 - Northampton County (\$200K)
 - PIHRL; Conifer
- Project
 - 2 acres
 - 60 affordable units (30% AMI)
 - 12 x 1 bedroom
 - 32 x 2 bedroom
 - 16 x 3 bedroom
 - Construction slated Q3 2023



- Deal Structure
 - Joint Venture Partnership w/Developer
 - Greater Community Development Corporation: 25% ownership
 - Church-Controlled Nonreligious Nonprofit

Shiloh Commons @ Greater Shiloh Church





- Project Highlights
 - Community Room
 - Off-street parking

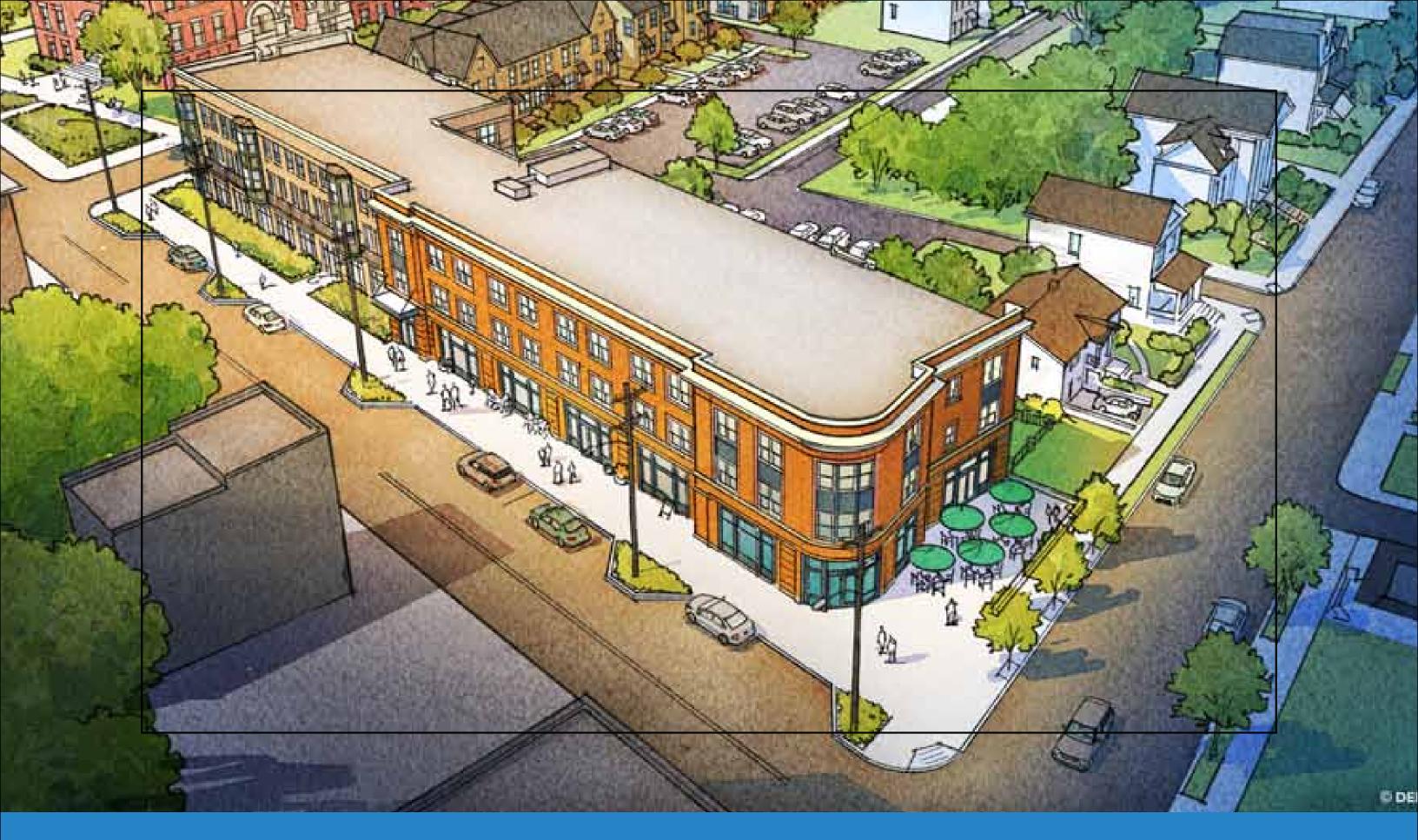
- Fitness Room
- Service Coordination

Legacy of Community Development @ Greater Shiloh Church

Shiloh Manor (1993)

- Low-income senior housing (58 units)
- Shiloh Estates (1995)
 - Neighborhood of single family homes for first-time homebuyers
- Nehemiah House
 - Transitional housing for recovering addicts
- Shiloh Restoration Center (2023)
 - Outpatient restoration long-term structured residence for inmates w/serious mental illness (8 beds)





LARIMER / EAST LIBERTY CHOICE NEIGHBORHOOD

BUILDING ON THE PAST & PREPARING FOR THE FUTURE

► 1998 THE LARIMER COMMUNITY PLAN

Ms. Ora Lee Carroll
and East Liberty
Concerned Citizens
facilitated by Steven Hawking

▶ 2008

UPDATED LARIMER COMMUNITY PLAN

East Liberty Concerned Citizens and the Kingsley Association

funded by the URA facilitated by Jackson/Clark Partners

2010

LARIMER VISION PLAN

Larimer Consensus Group funded by the URA & CDCP facilitated by STRADA

2012

LARIMER VISION TO ACTION PLAN

includes Choice Neighborhoods Planning funded by the HACP ▶ 2013 and beyond

IMPLEMENTATION

Taking a stand



Getting organized for action



Setting a shared vision



Defining what we want & finding the resources we need

Vision to Action Plan Making it happen

Choice
Neighborhoods
Grant
Application

Larimer/East Liberty Vision to Action Plan





PHASE 1

Understanding the issues



PHASE 2

Testing some ideas



PHASE 3

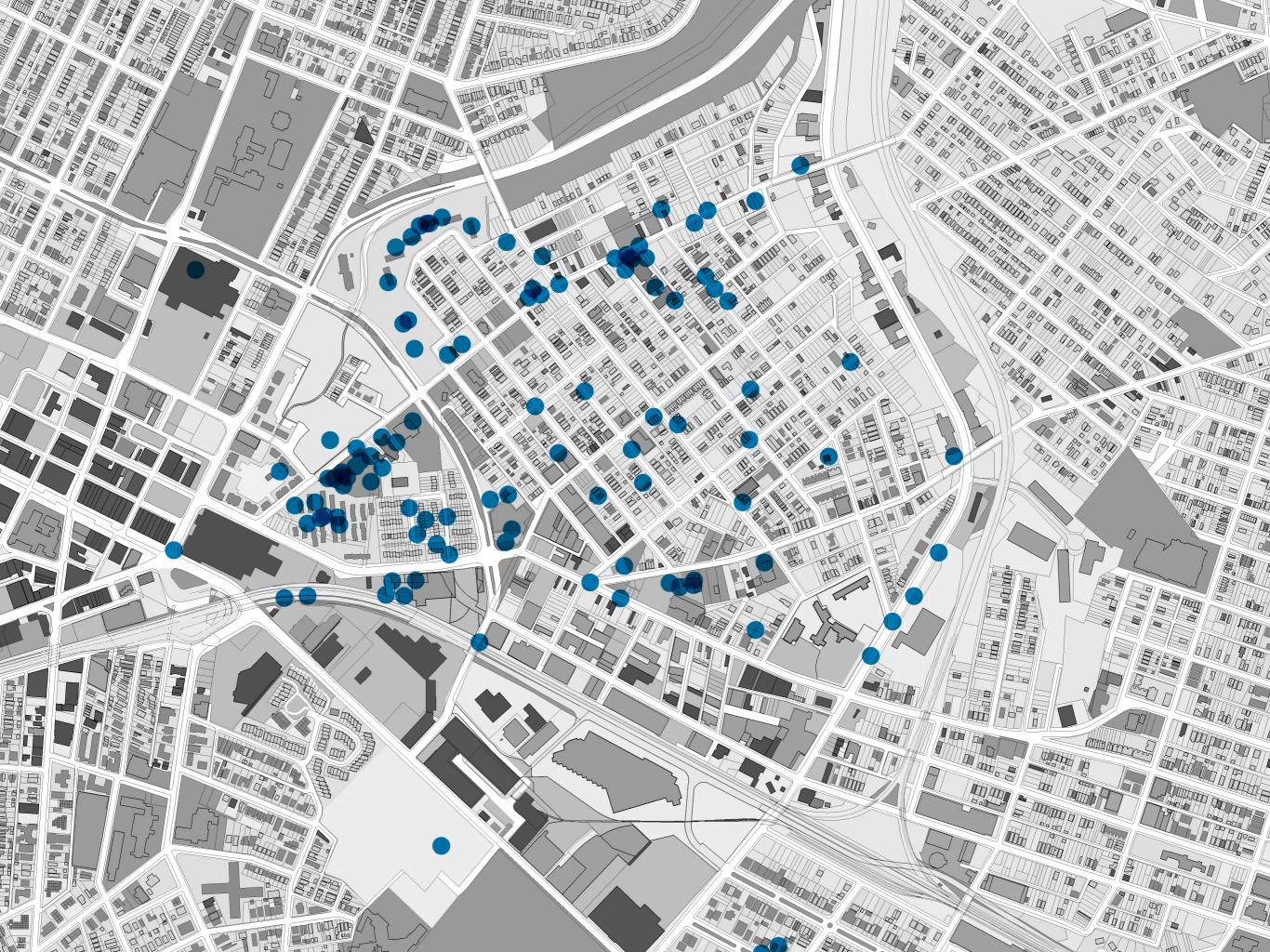
Deciding on a forward path























What we heard at the Jan. 9th meeting...







WHAT PEOPLE LIKED

Keeping the ballfields

New park edge along Negley Run with housing facing it

Proposed urban farm with housing facing it

WHAT PEOPLE DIDN'T LIKE AREAS TO FOCUS ON

Need improvements to East Liberty Boulevard underpass

Target houses that need to be demolished

Improve quality of housing built in the neighborhood

Proposed housing across from community garden

Support existing homeowners

Mix of housing types and locations

More single-family and senior housing

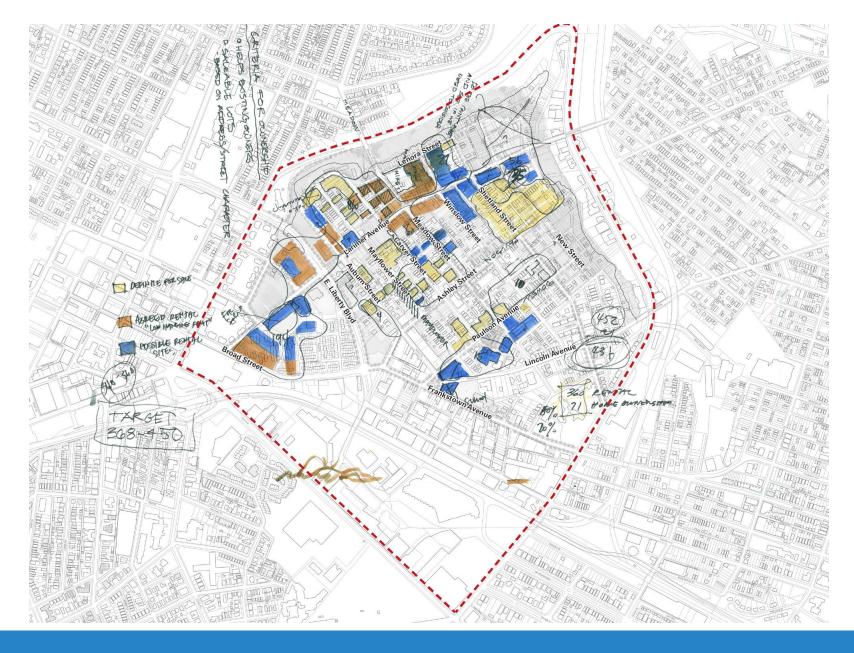
Improve intersection of Larimer Ave. and Meadow Street



Plan Evolution: What is HOUSING and what is MIXED-USE?



Plan Evolution: Where is the PUBLICLY-OWNED land?



Plan Evolution: Where do rental and for-sale housing go?



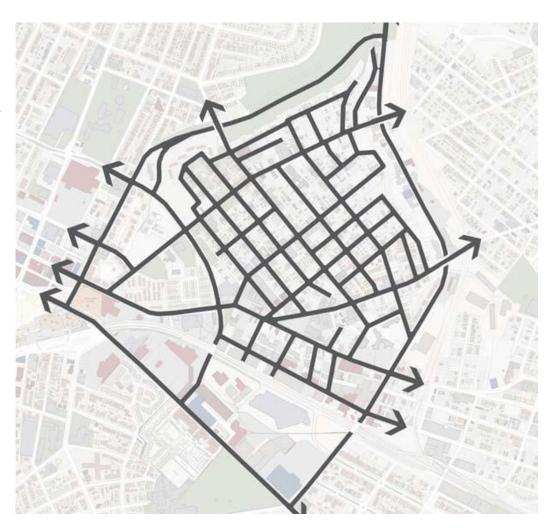
Plan Evolution: Framework for Mixed-Income Rental and For Sale



Vision-to-Action: The Illustrative Master Plan

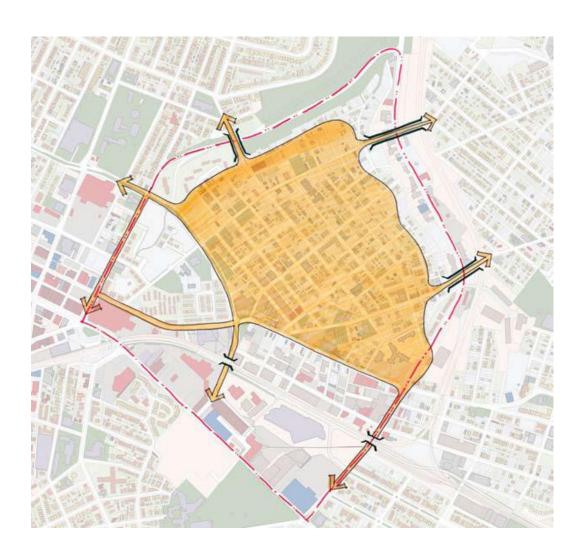
Streets

- Strong, intact street and block network in the center of the neighborhood
- Fragmented edges along the steep slopes
- Few connections to East Liberty and Penn Avenue



Streets

 Most entrances into the neighborhood are over bridges or under underpasses



Streets

- Identify key connectors to improve as 'Green Streets' in the neighborhood
- Break down mega-blocks
 with neighborhood scale
 streets that knit back into
 the existing pattern of
 streets
- Create a park edge street with development facing the green edge, similar to Stanton Avenue in Highland Park



Commercial Districts

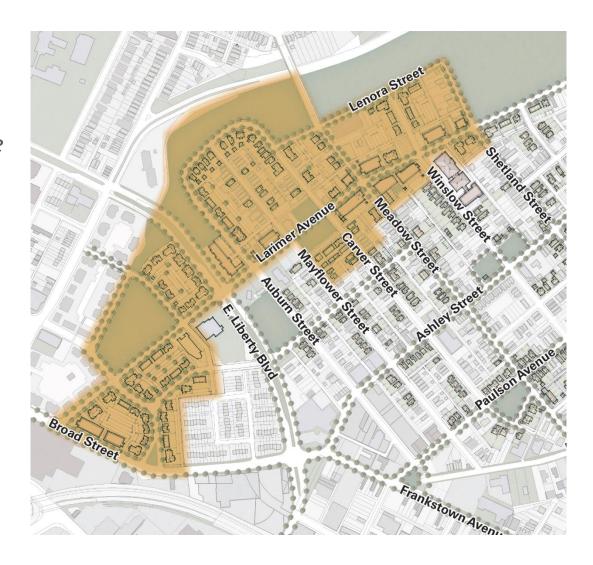
 Neighborhood Serving Retail and Services

- Economic Development Incubator spaces
- Job creation
- Building on the market



Critical Facts

- Building new housing allows for amenities to be built (parks and streets)
- 155 HUD-assisted apartments need to be replaced within a mix of incomes (HUD-assisted, workforce, and market rate).
- Financing requires contiguous sites and sitecontrol



Mixed-Income Rental Strategy

155 units

Replacement of HUD-Assisted

~100 units

Tax Credit (60% AMI)

~105 units

Market Rate

360 mixed-income rental apartments



Within the range of building types, a mix of Housing Authority units, affordable subsidized units, and market rate units

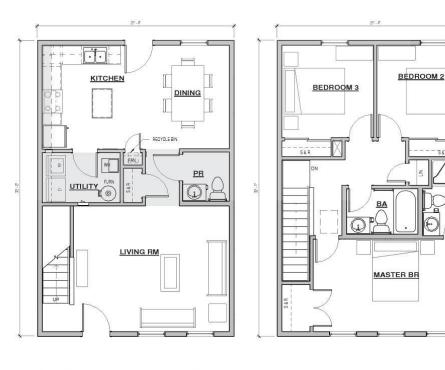
Housing Strategy: Mixed-Income Redevelopment



A critical mass of new mixed-income development allows for amenities like new streets and parks to be built

Housing Strategy: Mixed-Income Redevelopment

Housing Types: Townhouses





3br Townhouse - 1st FLOOR SCALE:1/8" = 1'-0"

3br Townhouse - 2nd FLOOR SCALE:1/8" = 1'-0"

Housing Types: Garden Apartments









Housing Types: Corridor / Mixed-Use



1br Live/Work (Accessible) SCALE:1/8" = 1'-0"

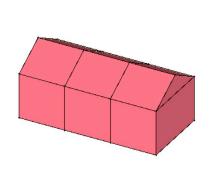


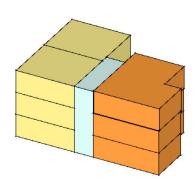


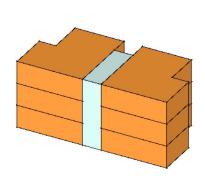


NEIGHBORHOOD AND SITE DRAWINGS

BUILDING TYPES







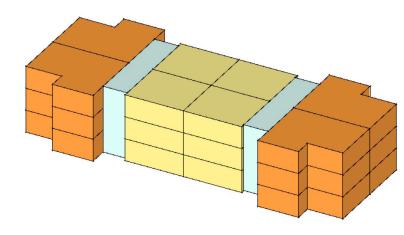
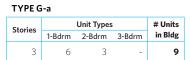


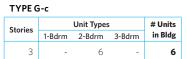
TABLE 1—BUILDING TYPES

 TYPE TH-a

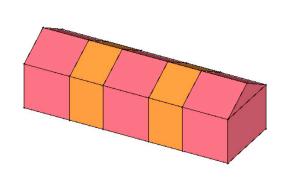
 Stories
 Unit Types
 # Units in Bldg

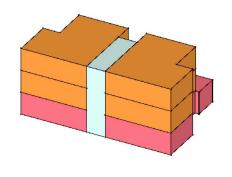
 1-Bdrm
 2-Bdrm
 3-Bdrm
 in Bldg

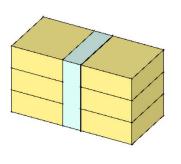












ТҮРЕ ТН-Ь						
Stories	Unit Types			# Units		
	1-Bdrm	2-Bdrm	3-Bdrm	in Bldg		
2	_	2	3	5		

TYPE G-b						
Stories	Unit Types			# Units		
Stories	1-Bdrm	2-Bdrm	3-Bdrm	in Bldg		
3	-	4	2	6		

TYPE G-d					
Stories	Unit Types			# Units	
Stories	1-Bdrm	2-Bdrm	3-Bdrm	in Bldg	
3	6	-	-	6	

Building	Ctorios	Unit Types			# of Units in	
Building	Stories	1-Bdrm Unit	2-Bdrm Unit	3-Bdrm Unit	Building	
Type TH-a	2	-	-	3	3	
Type TH-b	2	-	2	3	5	
Type G-a	3	6	3	-	9	
Type G-b	3	-	4	2	6	
Type G-c	3	-	6	-	6	
Type G-d	3	6	-	-	6	
Type WU-a	3	12	12	-	24	
Tital						

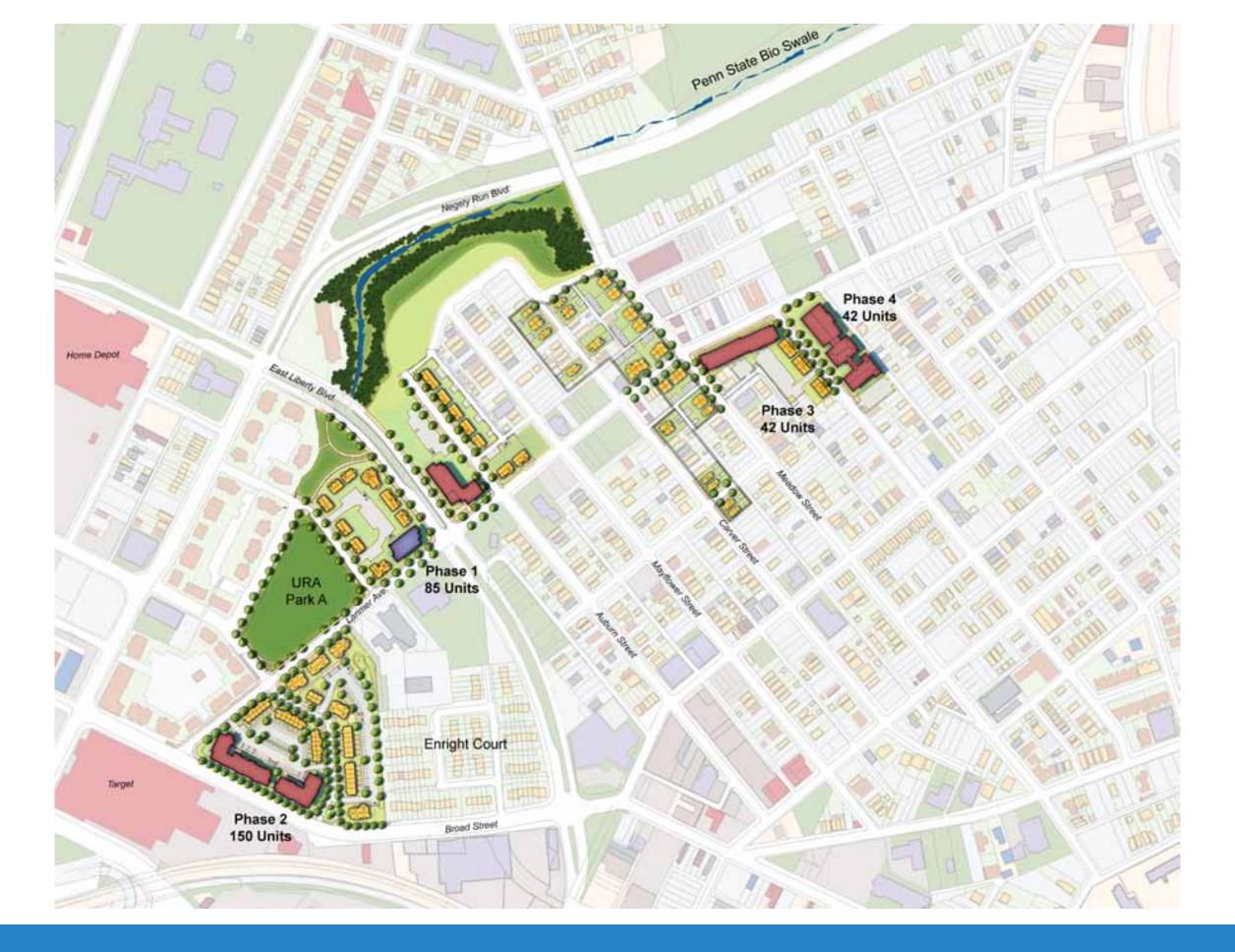




3-BEDROOM UNIT

CNI Transformation Plan





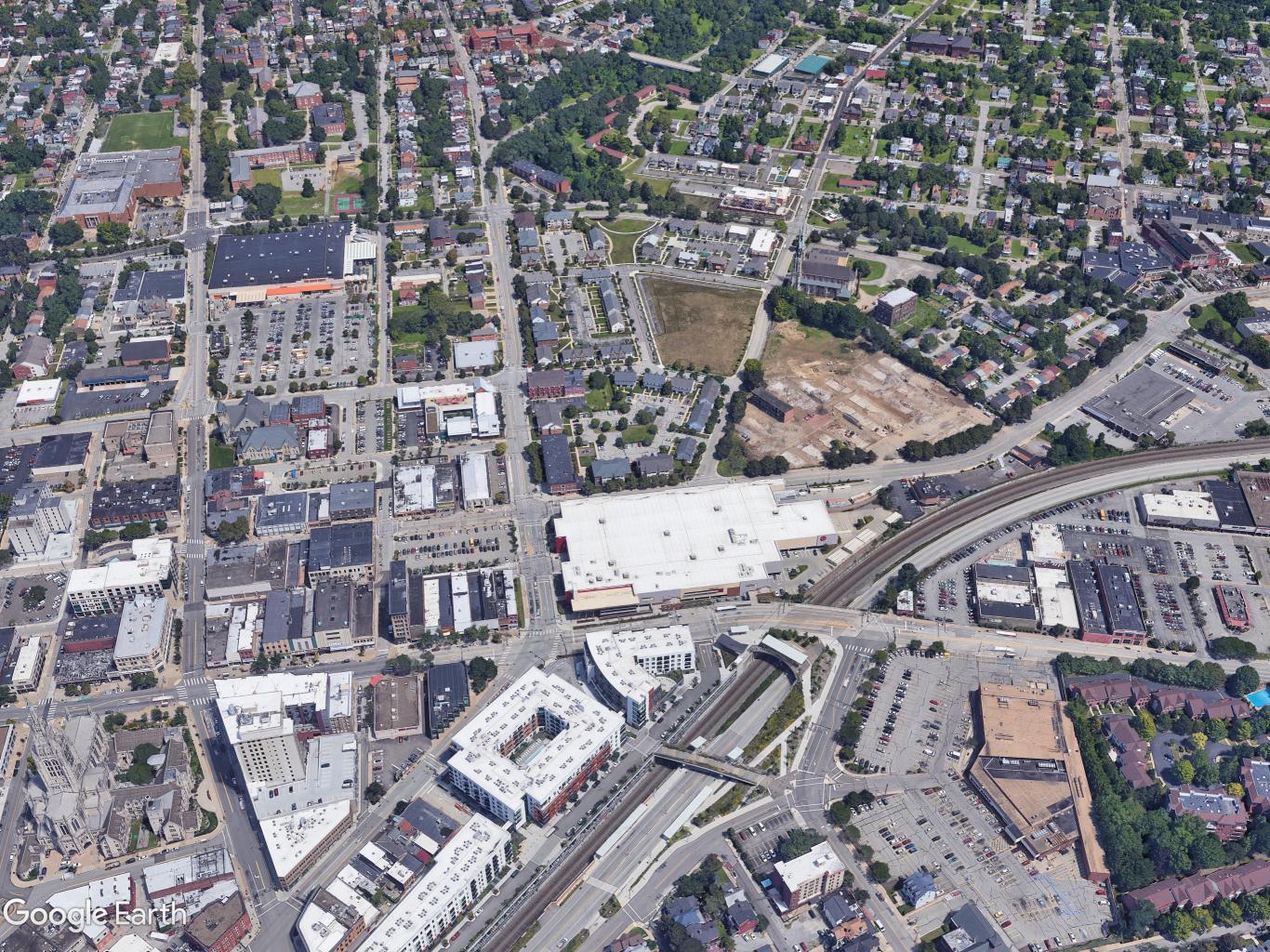












































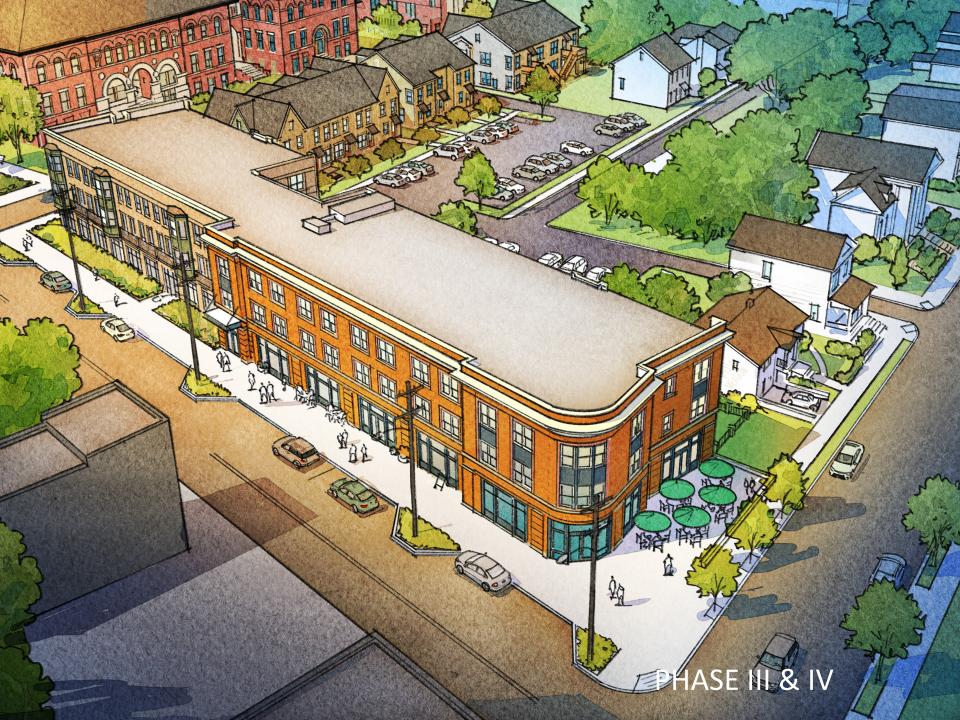






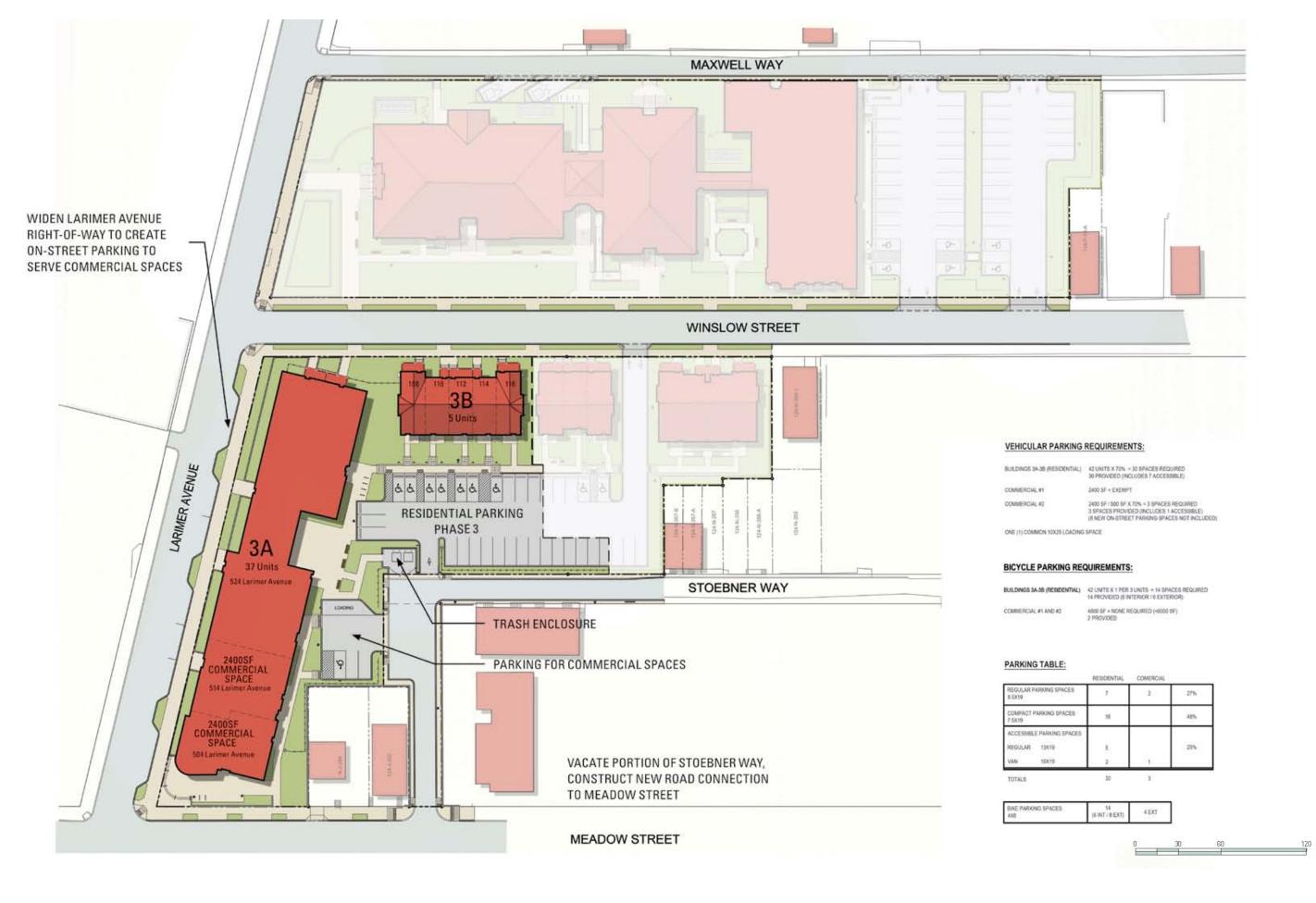


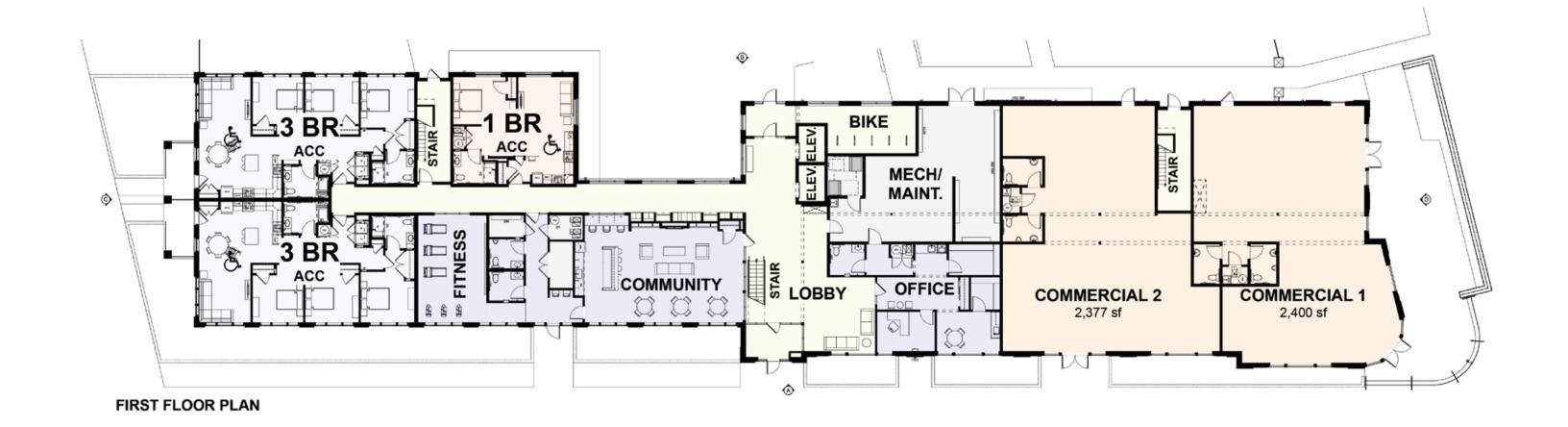








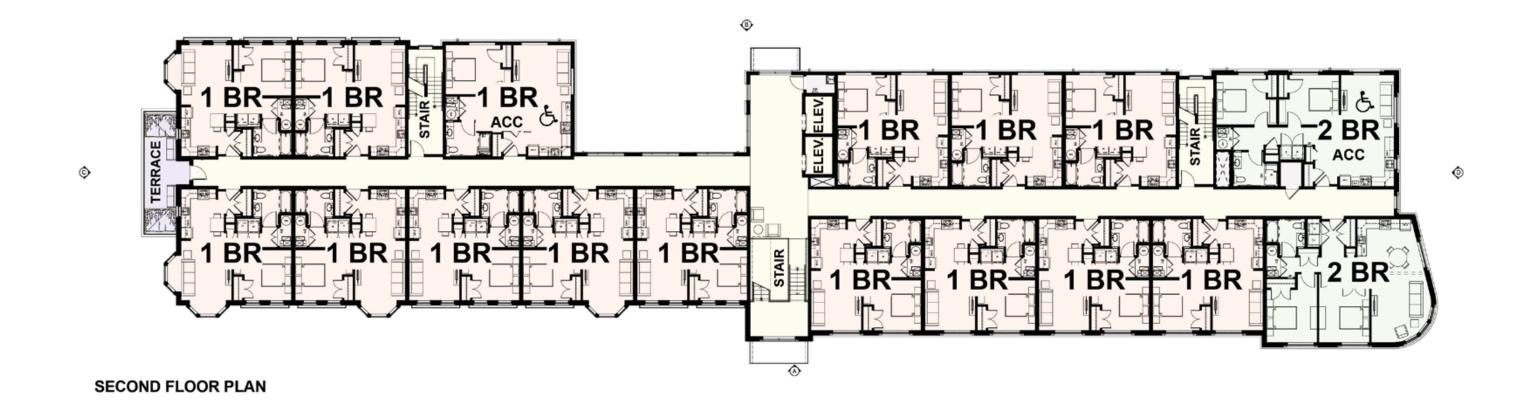






A. FRONT ELEVATION (LARIMER AVENUE)

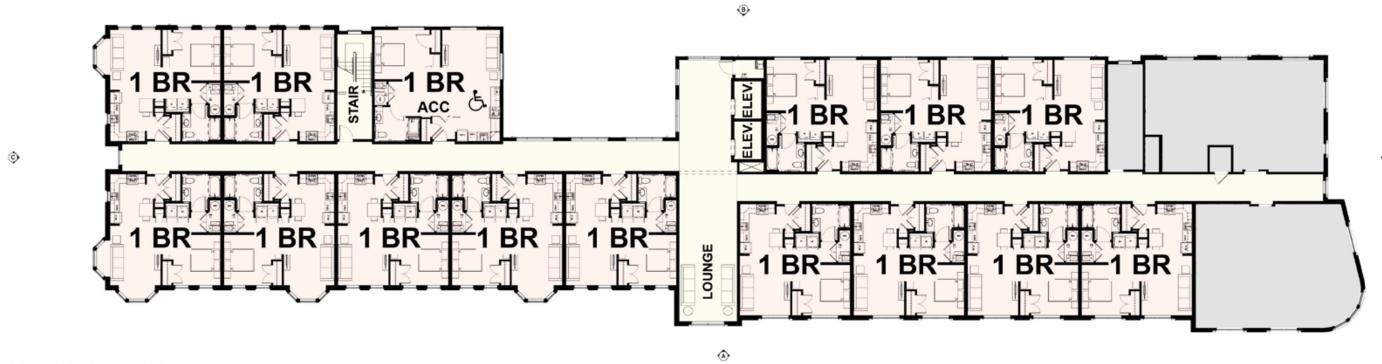
0 8' 16' 24'





B. REAR ELEVATION

0 8' 16' 24



THIRD FLOOR PLAN

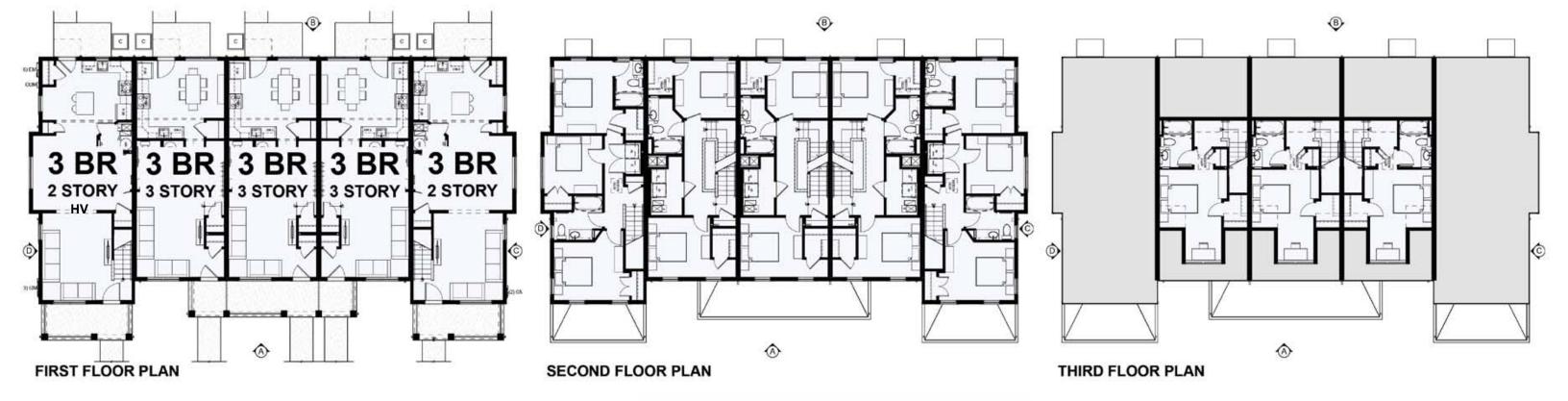


C. LEFT ELEVATION (WINSLOW STREET)



D. RIGHT ELEVATION (MEADOW STREET)

0 8' 16' 2





B. REAR ELEVATION



D. LEFT ELEVATION









C. RIGHT ELEVATION



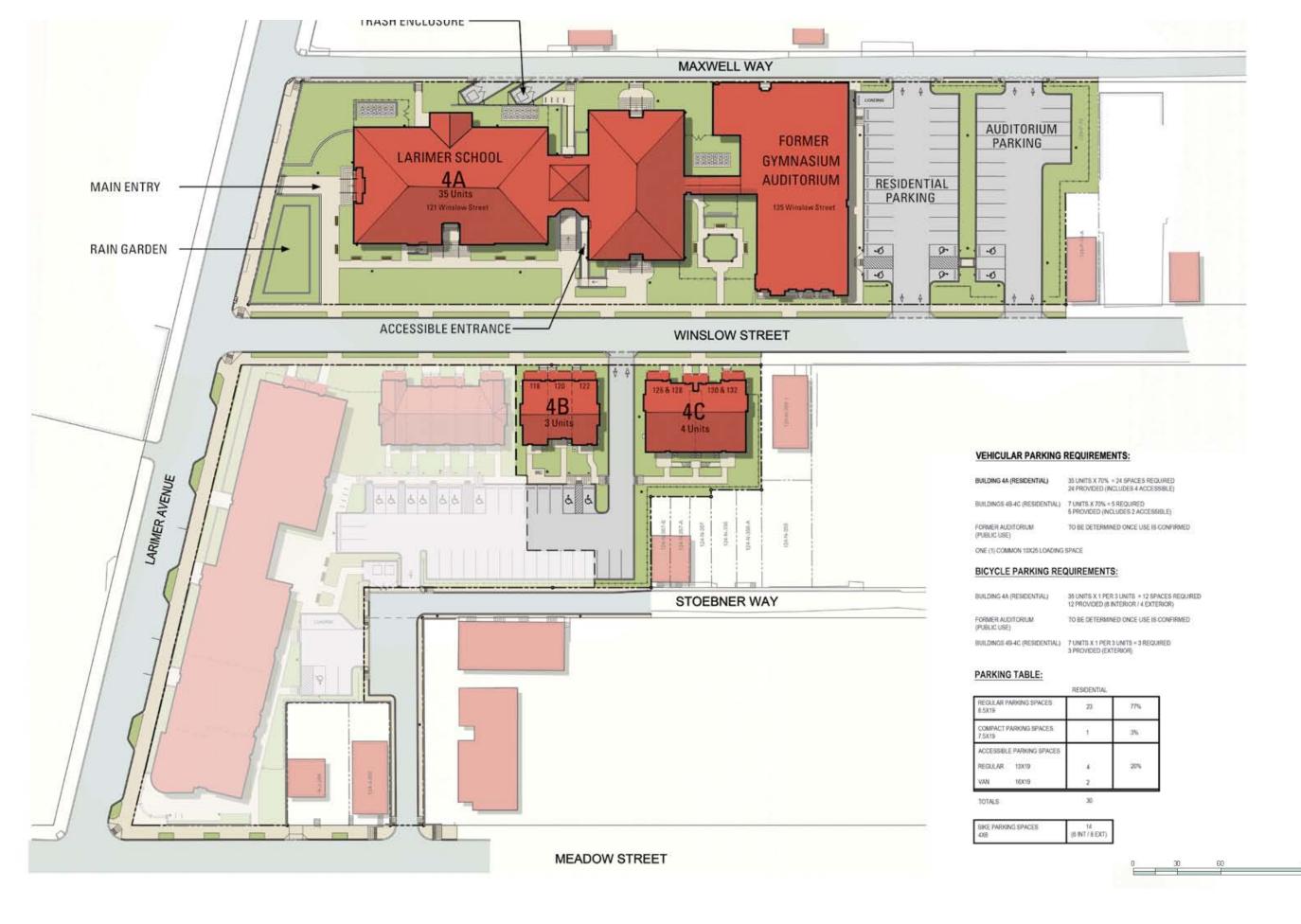






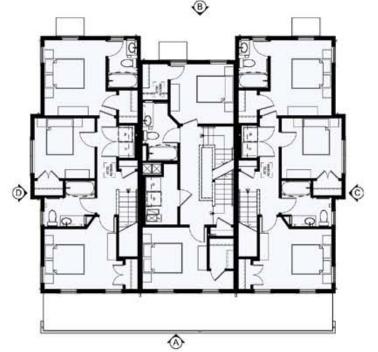


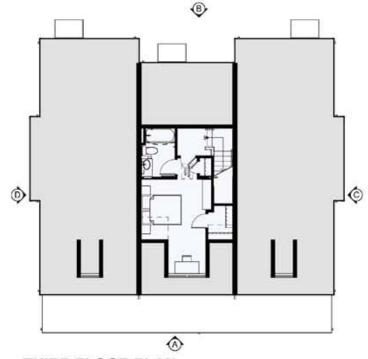












SECOND FLOOR PLAN

THIRD FLOOR PLAN







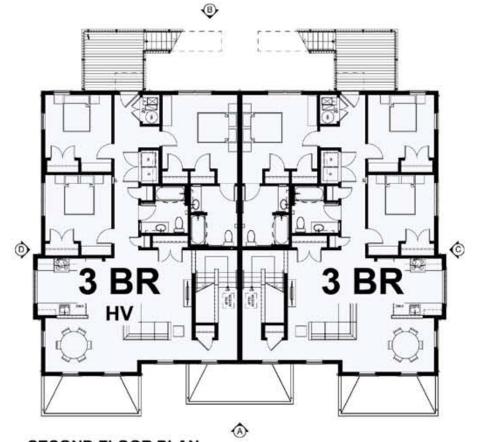
B. REAR ELEVATION





A. FRONT ELEVATION

C. RIGHT ELEVATION



SECOND FLOOR PLAN







B. REAR ELEVATION



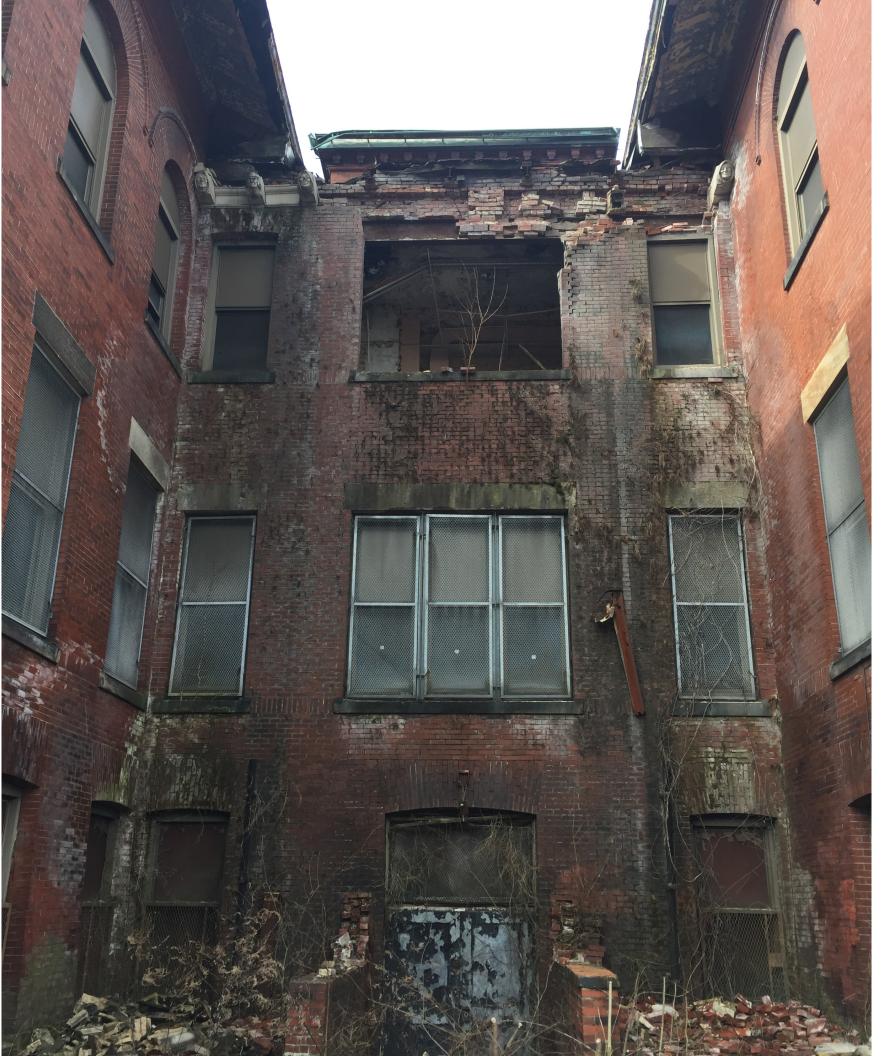
A. FRONT ELEVATION



D. LEFT ELEVATION



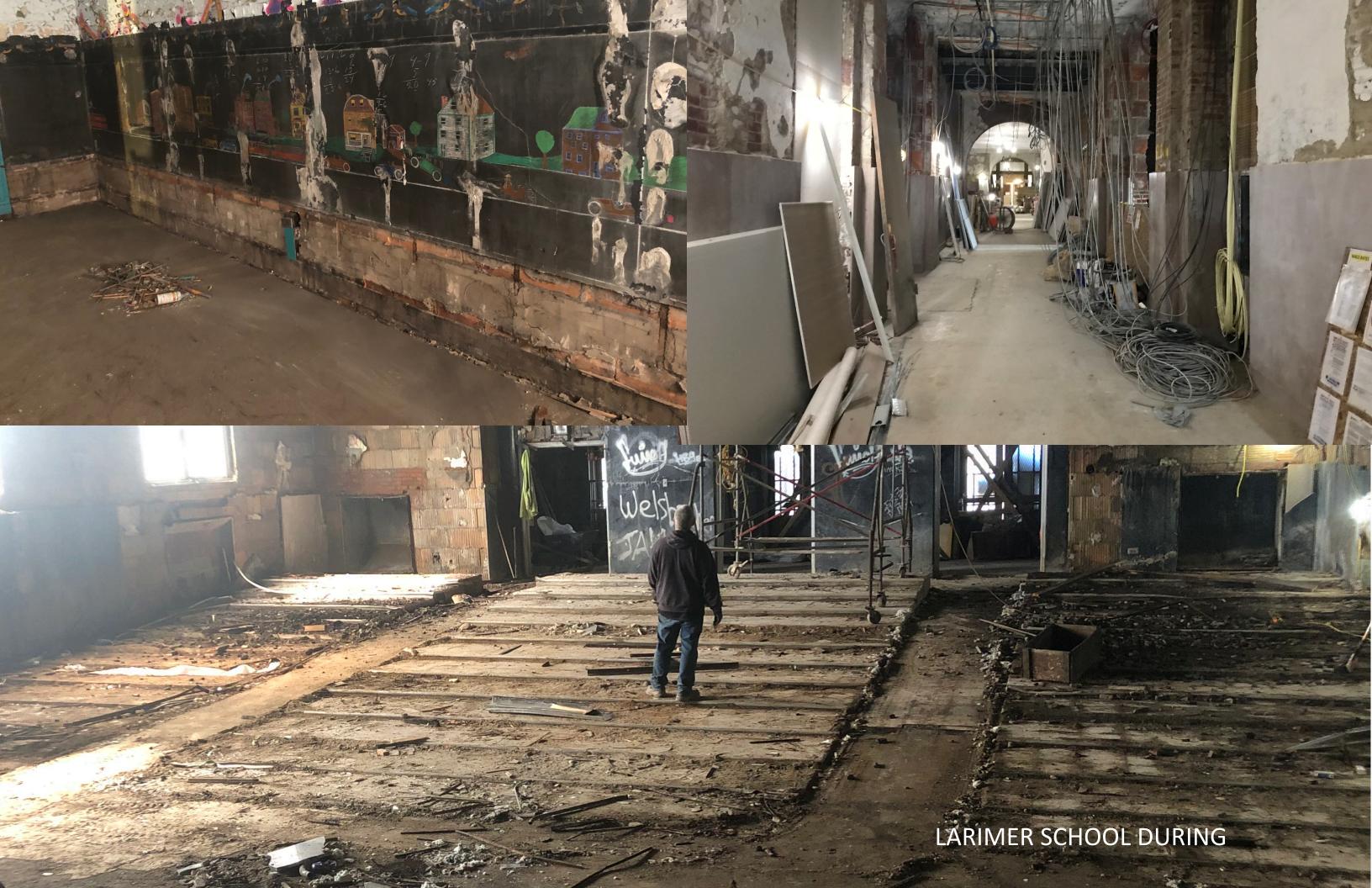
C. RIGHT ELEVATION



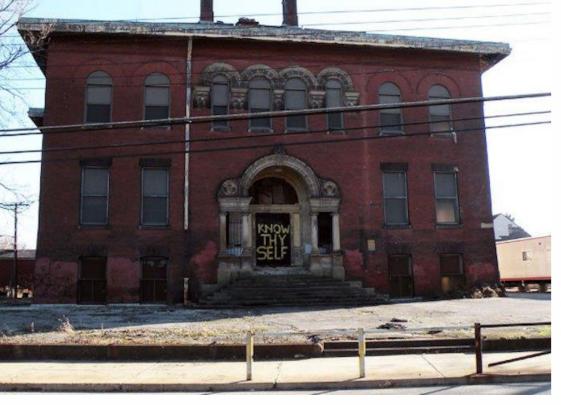


LARIMER SCHOOL BEFORE

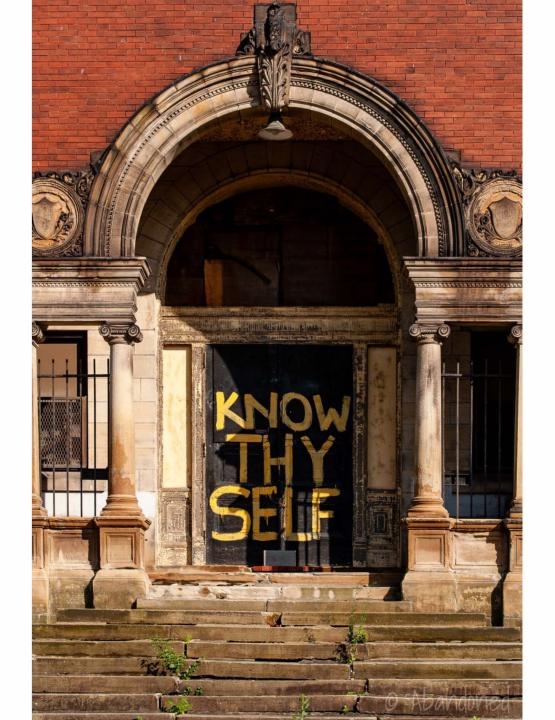


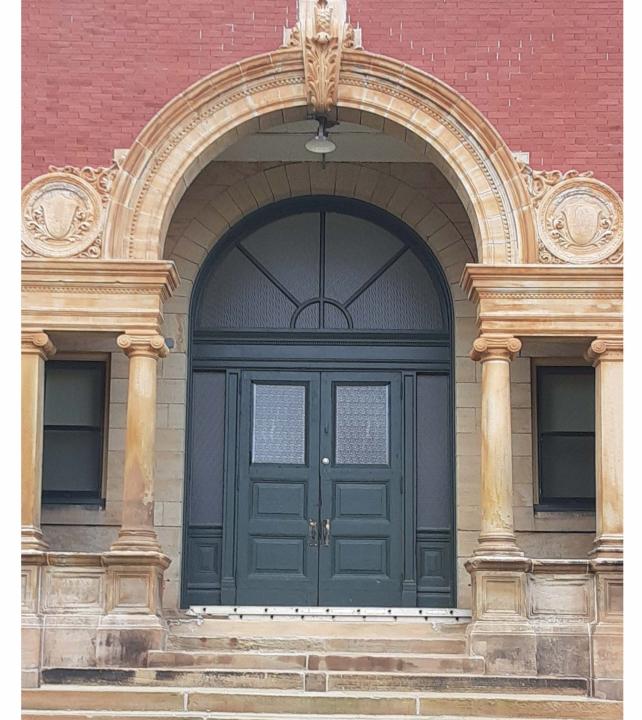






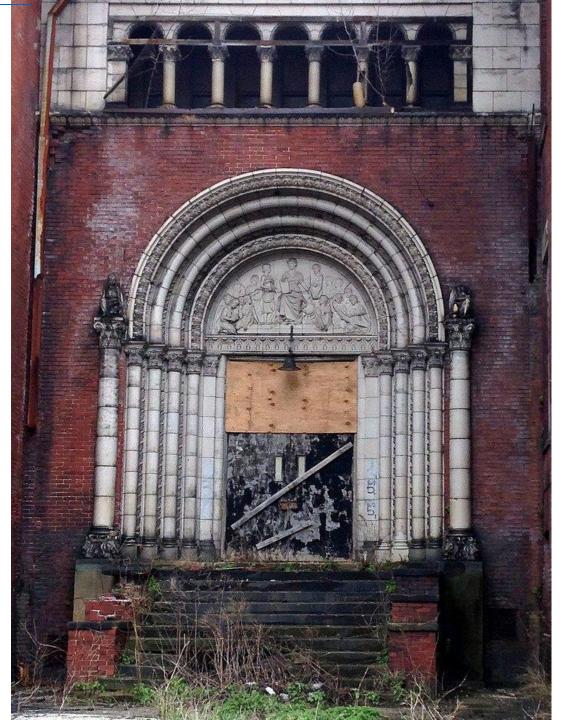




























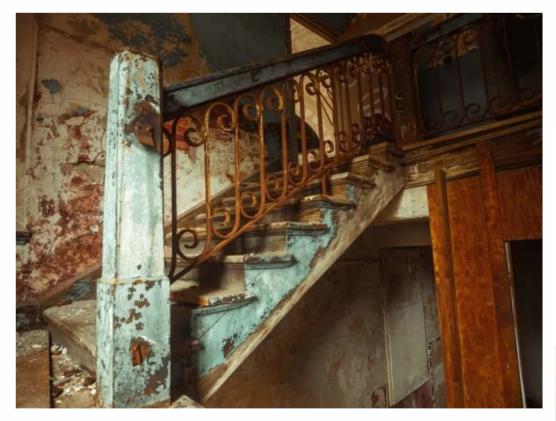








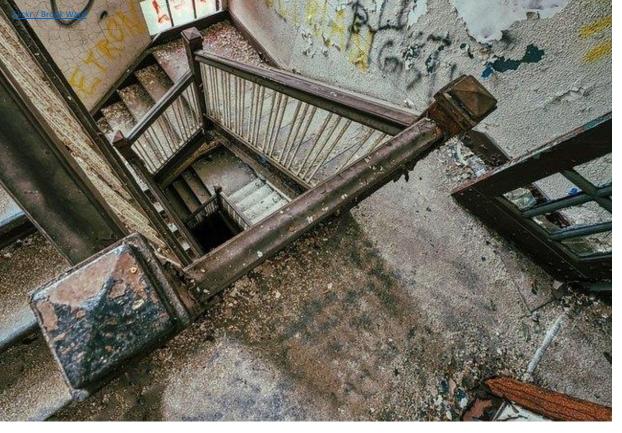








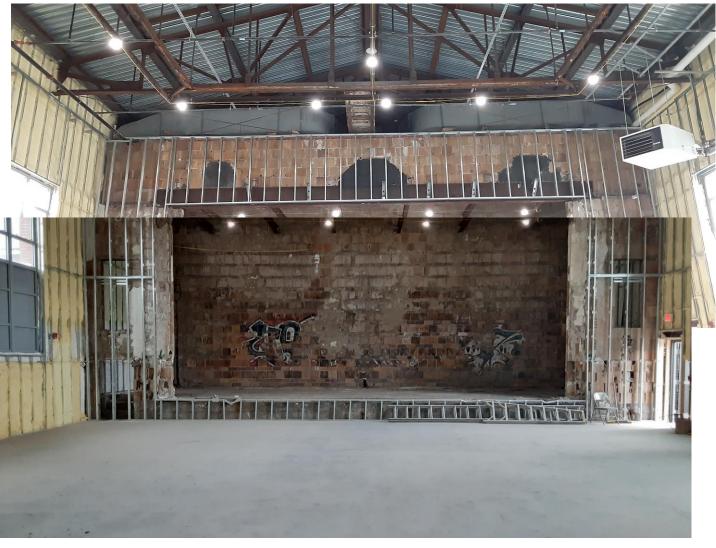














Project Info:

- 334 Total Homes
- 132 MM Total Development Costs
- Construction Start: 2015, Completion 2022

Income Mix:

- 29% Market Rate
- 25% Low-Income / Workforce
- 46% Very Low Income / Public Housing Units

Results To Date:

- 30% Increase in High Quality Early Childhood Education Programs
- 44% Decrease in Residents Reporting Psychological Distress
- 24% Increase in Employed Working-Age, Able-Bodied Adults

FIRST MORTGAGE: \$10,700,000

FEDERAL: \$21,000,000

TAX CREDIT EQUITY: \$50,000,000

CITY AND STATE AND OTHER: \$ 50,000,000

FUNDING SOURCES













